



Join21 AS  
Attn.: Jan Taug  
Bjønndalsveien 4  
1481 Hagan  
Norway

Oslo, 20 June 2018

Sent via TendSign only.

**NBIM PROCUREMENT OF CONSULTANCY FRAMEWORK AGREEMENTS FOR INTERNAL COMMUNICATION SERVICES – NOTIFICATION OF AWARD**

Dear Jan Taug,

Reference is made to Join21 AS' ("Join21") tender in Norges Bank Investment Management's ("NBIM") public procurement of a Consultancy Framework Agreements for Internal Communication Services<sup>1</sup>.

In accordance with the award criteria set out in section 5 of NBIM's Request for Proposal, the framework agreements will be awarded to the tenderers with the best price-quality ratio, up to three in total, based on the following award criteria and weighting:

Award Criteria	Weighting
1. Quality	70%
2. Price	30%

**AWARD OF CONTRACT**

We are pleased to inform you that Join21 has been awarded a framework agreement.

Firm	Total Weighted Score
Zynk Communication and Leadership AS	9.1
Gambit H&K AS	8.4
Join21 AS	8.3

Join21 received the third best total weighted score.

<sup>1</sup> Doffin reference 2018-366131



**NORGES BANK**  
INVESTMENT MANAGEMENT

**AWARD CONFIRMATION AND STANDSTILL PERIOD**

The mandatory standstill period will expire on July 1<sup>st</sup> 2018 at 12:00 CET. NBIM will sign the agreement with the awarded tenderers, after the standstill period.

NBIM intend to publish the official contract award notice on Doffin and TED after the standstill period has expired.

We have attached the final agreed framework agreement with 5 appendices. Please print and sign each in duplicate. Do not date these documents.

Please return both copies of the framework agreement to

Norges Bank Investment Management  
Att.: Gjertrud Ødegård  
P.O. Boks 0179 Sentrum,  
NO-0107 Oslo  
Norway

When returning the signed framework agreement please also provide proof of the signatory's authority to sign, e.g. an extract from Brønnøysundregistrene.

Following the expiry of the standstill period Norges Bank will sign and date the framework agreement and return one set of originals to you. Please confirm the name of the individual addressee and postal address to which the documents should be returned.

Thank you for your efforts in this process. If you wish to receive further feedback on your tender, please contact us to arrange a convenient time.

Yours sincerely,  
**Norges Bank Investment Management**

**Mads Bye**  
Head of People and Organisational Development

**Albert F. Nilsen**  
Senior Legal Advisor

**Mads Barås Bye**  
Head of People and Organisational Development



Norges Bank Investment Management is a division of Norges Bank – The Central Bank of Norway

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